



Annual Report

of Digital Government Authority (DGA)
For the year 2022

In the name of Allah, Most Gracious, Most Merciful



"My primary goal is to be an exemplary and leading nation in all aspects, and I will work with you in achieving this endeavour."

Custodian of the Two Holy Mosques King Salman Bin Abdulaziz Al-Saud

May Allah protect him





"We are determined to build a thriving country in which all citizens can fulfill their dreams, hopes and ambitions.

Therefore, we will not rest until our nation is a leader."

His Royal Highness Prince

Mohammed bin Salman bin Abdulaziz Al Saud

Crown Prince, Prime Minister

May Allah protect him



Speech of H.E the Chairman of the Board of Directors Digital Government Authority



Engineer Abdullah Amer Alswaha
Minister of Communications & Information Technology

Government digital services are among the most crucial drivers of economic development and a key aspect of the qualitative growth and advancement of digital transformation in societies, serving as a pillar of sustainability.

With the support of our wise leadership—may Allah preserve them—Saudi Arabia has emerged as a global leader in the growth and advancement of digital government services. Saudi Arabia has ranked third worldwide in the Digital Government Maturity Index, according to the World Bank report, achieving a maturity level exceeding %97. This accomplishment was honored by the Council of Ministers, reflecting the seamless collaboration and joint efforts among government agencies in digital transformation, aligning with the objectives of Vision 2030.

The Authority leads as the national reference for digital services, ensuring high standards of quality and efficiency. Its efforts simplify business, enhance life quality, boost government efficiency, and drive economic growth.

With the support of His Royal Highness the Crown Prince, digital government services continue to grow and thrive. While we take pride in our achievements, we remain committed to strengthening Saudi Arabia's global digital leadership.

Herein lies the Digital Government Authority's Annual Report for 1443/1444H, showcasing key figures, facts, and achievements that honor the nation and its people. These successes stem from the steadfast support of our leadership—may Allah protect them—and the dedication of my colleagues at the Authority.

Finally, on behalf of myself and my esteemed colleagues at the Authority, I extend my deepest gratitude and appreciation to the Custodian of the Two Holy Mosques and His Royal Highness the Crown Prince—may Allah preserve them—for their continuous support and invaluable trust, which have been pivotal in the advancement and prosperity of digital government services. This progress reaffirms Saudi Arabia's standing as a regional hub for technology and innovation.

Speech of H.E the Governor of the Digital Government Authority



Eng. Ahmed bin Mohammed Alsuwaiyan

Digital transformation and the advancement of government digital services through innovative digital solutions are key enablers of Saudi Arabia's Vision, aligning with our leadership's ambition for excellence in government performance. The Council of Ministers' approval to establish the Digital Government Authority (DGA) was a key milestone in accelerating this transformation, aligning with Saudi Arabia's development, enhancing government performance, and strengthening infrastructure to drive economic growth and improve quality of life.

The Authority works closely with all government agencies to provide seamless, high-quality digital services, enhancing beneficiaries experience and ensuring efficiency. This proactive approach strengthens service integration and fosters a thriving investment environment for both the public and private sectors.

The Authority has made notable strides in advancing digital government operations, enhancing service integration, user experience, and efficiency while maximizing returns on technology investments. These achievements have earned global recognition, including Saudi Arabia's highest-ever ranking in the United Nations E-Government Development Index, securing 31st place in 2022—its best performance since the index's launch over 20 years ago.

This report showcases the dedication of national talents driving digital innovation, enhancing government services, and building capabilities to meet the needs of citizens, residents, and visitors.

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Introductory Section



1.1 Introduction

The Authority has shaped Saudi Arabia's digital landscape by setting strategic directions, overseeing implementation, approving policies and programs, and measuring government agencies' digital performance and user satisfaction. As the national reference for all digital government matters, the Authority has played a pivotal role since its establishment by Royal Decree No. (3633) dated 1442/1/20H.

Since its establishment, the Authority has worked to regulate digital government operations across government agencies, striving to create a proactive and highly efficient digital government that ensures seamless service integration.

Saudi Arabia aims to rank among the top five countries in the United Nations E-Government Development Index by 2030.

1.2 Terms and Definitions

The terms used in this report, or its annexes, shall have the meanings stated alongside them unless the context indicates otherwise:

1.The Report

Annual report of the Authority.

2. Digital Government Authority

Supporting administrative, organizational and operational processes within and between government sectors to achieve digital transformation, and develop, improve and enable easy and effective access to government information and services.

3. Digital Transformation

Transforming and developing business models strategically to be digital models based on communication data, technologies and networks.

4. Beneficiary satisfaction

Delivering seamless and efficient government services through exceptional, personalized user experiences tailored to their preferences.

5. Enable Business

Facilitating business operations in Saudi Arabia and leveraging available resources to boost private sector competitiveness and enhance government responsiveness.

6. Whole-of-Government

Improving service quality by ensuring government services are reliable, fast, accurate, and accessible through a single point of contact, while fostering shared infrastructure, applications, and data exchange between government agencies.

7. Institutional Architecture

Aligning enterprise architecture with IT by linking strategic goals to business processes, services, and infrastructure. This includes integrating data systems, developing a roadmap for transition, ensuring change governance, and optimizing digital assets.

8. Regulatory Environment

Establishing a conducive regulated ecosystem by adopting and continuously reviewing digital policies and regulations to ensure compliance.

9. Indicators

A tool used to measure progress or development achieved within a specific timeframe.

10.Digital Identity

One or more characteristic that define the identity of a natural or legal person or object, enabling verification in digital transactions when paired with login data.

11. Effective Government

Empowering the government through the adoption of unified frameworks and the launch of national initiatives for digital government services.

12. Digital Investment Efficiency

Optimizing the use of government digital resources, ensuring sustainability, and maximizing returns on digital government investments.

13. Innovation and Capacity Building

The process of developing skills, capabilities, procedures, and resources for beneficiaries within digital governments.

14. Expedited Transformation

Enabling digital government strategies through effective communication, enhancing digital infrastructure, strengthening the digital workforce, and ensuring seamless integration across the government ecosystem through a robust operational framework.

3.1 Executive Summary

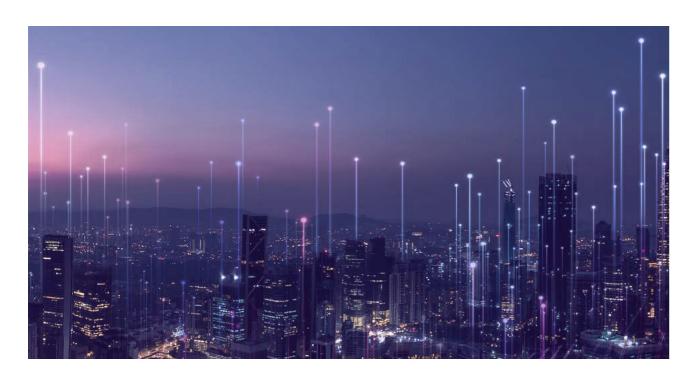
The Authority works with government agencies to regulate digital government operations, providing integrated, proactive services through emerging technologies to meet beneficiaries needs and support Saudi Arabia's Vision 2030 goal of ranking among the top 10 in the UN E-Government Development Index. This summary offers a brief overview of the Authority's 2022 Annual Report (1443–1444H).

About Digital Government Authority (DGA)

2.1 Establishment of the Authority

The Council of Ministers' Resolution No. (418), issued on 25/7/1442H, established the Digital Government Authority.

The Resolution represents a major milestone in enhancing digital performance across government agencies, improving service quality, and elevating the customer experience in alignment with Saudi Arabia's ambitious Vision 2030. The Authority supports government agencies in delivering high-quality digital services, increasing investment returns, and boosting the national economy. It also assesses government performance and digital capabilities to ensure user satisfaction.



2.2 Strategic Directions of the Digital Government

2.2.1. Vision and Mission



The strategic vision of the digital government is to create a pioneering digital government for an empowered and dynamic society.

The strategic vision encompasses aspirations for digital government, with a key priority being to ensure alignment with the Saudi Arabia's ambitions. The word "pioneering" signifies the ambition to advance in the global digital landscape and enhance Saudi Arabia's position in the UN E-Government Development Index. The word "empowered" highlights the continuous implementation of cutting-edge technologies, ensuring seamless execution. Meanwhile, "dynamic" represents the focus on delivering essential, beneficiary-centric services.



The mission of digital government is to deliver seamless and integrated digital government services by leveraging technology and prioritizing beneficiaries' preferences.

The mission statement is designed to be clear and concise, outlining the goal and approach of Saudi Arabia's digital government in achieving its vision. The three highlighted words in the mission statement define the strategic direction of digital government, aimed at positioning Saudi Arabia among the world's leading digital governments. The first word, "integrated," emphasizes the role and significance of data in enhancing decision-making processes. The second word, "technology," underscores innovation as a core driver within digital government. The third word, "beneficiaries," signifies the commitment to delivering services tailored to the needs and preferences of various stakeholders.

2.2.2 Board of Directors



H.E Eng. Abdullah Amer Alswaha Minister of Communications and Information Technology - Chairman of the Board of Directors



Nasser bin Abdulaziz Al-Dawood **Deputy Minister of Interior - Member**



Bandar Bin IbrahimBin Abdullah Alkhorayef Chairman of the Board of Directors of the Local Content Member



Ahmed bin Suleiman Al-Rajhi Minister of Human Resources and Social Development - Member



Н.Е Мг. Mohammed bin Abdullah Al-Jadaan Minister of Finance - Member



H.E Dr. Majid bin Abdullah Al-kassabi Minister of Commerce - Member



H.E Eng. Ahmed bin Mohammed Alsuwaiyan **Governor of the Digital Government** Authority - Member



Haytham bin Abdulrahman AlOhali Vice Minister of the Ministry of Communications & Information Technology - Member



H.E Eng. Majed bin Mohammed Al Mazyed Governor of the National CyberSecurity Authority - Member



H.E Dr. Abdullah bin Sharaf Alghamdi President of the Saudi Data & Al Authority "SDAIA" - Member

2.2.3 Values



The Authority upholds active
participation in its operations and
promotes it across government agencies
to foster collaboration, enhance
transparency, and build public trust. This
value is built on consultation,
information sharing, and fostering
co-development processes, in addition to
leveraging digital technologies to create
innovative communication mechanisms
among all agencies.



The Authority promotes this value within government agencies, encouraging collaboration with other public sector agencies and empowering the nonprofit and private sectors. Its role includes identifying gaps and priorities, providing services and information to beneficiaries, optimizing resource allocation, bridging supply-demand gaps, and enhancing beneficiaries' satisfaction.



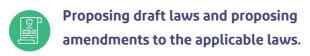
The Authority embraces this principle to enhance its operations and services, prioritizing the stimulation of government agencies to generate and integrate new ideas and models. This aims to accelerate digital transformation and improve service delivery. Additionally, it encourages key beneficiaries of government services to play an active role in designing and transitioning digital services, fostering their participation in developing innovative digital solutions.

Commitment

The Authority is committed to its responsibilities in achieving its goals and strategies, emphasizing the need for government agencies to implement digital government policies and recommendations. It also monitors compliance with digital transformation standards to enhance quality and ensure business continuity. while ensuring the necessary support to enhance compliance.

2.2.4 Role of the Authority





- Developing standard pecifications for digital government products.
- Benchmarking the performance and capabilities of the government agencies in the areas of digital government and beneficiary satisfaction.
- Support and enable the adoption of modern technologies.
- Contributing to national capacity building, and participating in designing educational and training programs.

Approving policies, plans, and programs.

Following up on the commitment of the government agencies.

- Setting technical standards for digital transformation models and following up on adhering to these models.
- Rationalizing the costs of digital government services.
- Provide consultancy and services in digital government for public and private sectors.

- Conducting studies and research on digital government.
- Governance of digital government cloud business.
- Regulating the work of the digital government programs, operation, management and projects circulating them to the relevant agencies.

2.2.5 Digital Government Authority Priorities



1. Life Journeys and Community Engagement:

Government services reform, life journeys, public consultations, complaints and suggestions.



Whole-of-Government:
 Integrating platforms, Implementing
 ESIGN SYS standards, and providing

shared government services.



3. Investment and Procurement:
Enhancing the efficiency of the digital
government budget, increasing the share
of small and medium enterprises, governing
and reviewing digital government projects,
framework agreements, and the technical
classification of ICT sector contractors.



4. Government Excellence:
Adopting cloud services, opensource government software,
digital methodologies, and
enterprise architecture certification.



Regulation and Licensing:
 Issuing regulatory documents,
 trust licenses, and digital
 government operations.



6. Indicators and Compliance:
Digital transformation measurement index, digital experience maturity index, and the top 100 government websites/platforms.



7. Digital identity:Digital Identity and Trust Services,National Digital Identity Plan.



8. Digital Competitiveness and International Partnerships:
International indicators, visits, workshops and conferences, agreements, Digital Saudi.



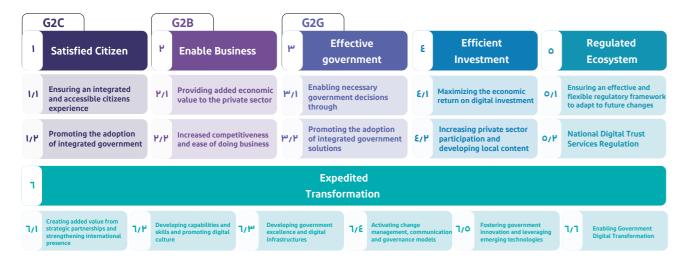
9. Risk Management and Business Continuity: Reports of digital government service outages, government agencies' readiness levels, and compliance with risk and business continuity standards.



10. Innovation and capacity building: Innovation Center, use cases for emerging technologies, training of government agency employees, and service innovation.

2.2.6 Strategic Pillars of Digital Government

The strategic directions of digital government designed based on six strategic pillars that contribute to building a model digital government. This government is committed to providing a system centered around beneficiaries, including citizens, the business sector, and government agencies alike. These six pillars emphasize the vision and mission's focus on enhancing beneficiary satisfaction, increasing collaboration, and fostering innovation. Each of these strategic pillars reflects an ideal state for citizens, residents, visitors, and both the public and private sectors.



- Beneficiary Satisfaction. Ensuring a seamless, multi-channel, and beneficiary-centric experience by enabling government agencies to deliver digital services with the latest expertise. This includes fostering and enhancing interaction between the government and citizens, residents, and visitors through digital channels and personalizing digital government services.
- © Enable Business. Facilitating business operations through an integrated government business ecosystem, enhancing the capabilities of the private sector and partners to maximize return on investment, and streamlining applications for digital government projects.

- An effective government. Leveraging data to enhance information capabilities, enabling government entities to make evidence-based decisions, and strengthening the government's ability to utilize shared services and solutions to optimize internal operations and services.
- Investment efficiency. Promoting sustainable investments, improving IT and communications spending efficiency through advanced procurement practices, and maximizing the benefits of cost-effective private-sector offerings to deliver advanced digital government services.
- Regulated Ecosystem. Developing, enhancing, and enforcing legislative and regulatory frameworks while ensuring compliance to maintain consistent and seamless service delivery across government agencies. This includes formulating regulations for electronic transactions, digital identity, and trusted services, while also fostering investment and safeguarding competition to establish a secure and reliable digital identity framework.
- Expedited Transformation. Enhancing digital government maturity by adopting, understanding, and applying global best practices. This includes empowering the workforce to design and deliver high-quality digital government services, mitigating future risks through a resilient infrastructure, and reducing potential threats and breaches. Additionally, it involves fostering government transformation by leveraging innovative technologies and ideas that provide timely benefits to beneficiaries, while accelerating digital maturity across government agencies through the implementation of digital government initiatives and efforts.

*

To achieve the vision and mission of digital government's strategic direction, 16 strategic objectives identified under the six strategic pillars to support the development of clear action plans.

2.2.7 Regulatory Framework for Digital Government Work

The Regulatory Framework for Digital Government Operations is a governance tool aligned with international best practices, defining key elements for strategic design and implementation.

The framework aims to:

Unifying and institutionalizing the concept of digital government policies, standards, and guidelines, and guiding government agencies during the implementation process.

Creating and ensuring the adoption of a unified approach to the development of digital government services.

Ensuring compliance by government agencies via continuous assessment of the quality and level of advancement of the digital government, with the aim of continuous improvements in regulatory processes.

Regulatory Framework for Digital Government Work

Digital Government Policies

It enables and accelerates the sustainable digital transformation of the government sector in the medium and long term, ensuring the successful implementation of digital government strategic directions.

Controls, standards, and guidelines.

Technology

Beneficiary-Centric

Lifecycle Administration & Upskilling

Whole-of-Government Platforms

Governance & Compliance

Principles of the Regulatory Framework for Digital Government Operations.

















Principles for Developing Digital Government Policies and Standards.



Once-Only Principle

The Once-Only Principle enables all government agencies to share beneficiary data through a unified integration channel, relying on a single data file that allows beneficiaries of digital government services to enter their information only once. This principle will help reduce administrative burdens in Saudi Arabia, as sharing previously collected information is more cost-effective than repeatedly collecting and storing it. Furthermore, this principle enhances the protection and privacy of beneficiary data while ensuring compliance with relevant legislation issued by the competent authorities. The shared technical infrastructure supporting digital government services in Saudi Arabia will facilitate improved data sharing and the effective implementation of this principle.



Digital-First

Providing multiple, user-friendly digital communication channels to enhance satisfaction with government services, foster engagement, and build trust while enhancing service efficiency.

Digital-first solutions are delivered through a digital platform or channel, providing beneficiaries with multiple secure and user-friendly digital interaction options with government agencies, ensuring inclusivity and alignment with their needs. Government agencies identify opportunities to integrate services based on beneficiaries needs, ensuring a seamless and comprehensive digital government service experience across all agencies.

Government agencies will utilize a mix of digital communication and interaction channels to enhance beneficiary satisfaction in service delivery, enabling:

- Achieve high levels of reliability and beneficiaries' engagement.
- Enhance efficiency and increase beneficiaries' interaction through government digital platforms.



Mobile-First

Designing government websites and platforms to be optimized for mobile phones and smart devices, prioritizing the most frequently used services by digital government beneficiaries. The "Mobile-First" principle refers to government agencies initially designing their websites for small screens and smart devices before adapting them for larger screens, such as desktops. This principle enhances user experience by prioritizing mobile-friendly design, ensuring that content owners and designers make critical decisions regarding content presentation early in the development process. By focusing on simplifying and optimizing content, this principle ensures a seamless beneficiaries experience across all devices while maintaining the impact and clarity of government communications.



Digital By Default

Developing integrated and simplified digital government services that ensure ease of use and accessibility for all beneficiaries while maintaining service quality. The Digital by Default principle enables government agencies to identify the needs of beneficiaries who are unable to access digital government services for any reason. In such cases, appropriate support will be provided by offering alternative ways to access these services. Examples of beneficiaries who may face challenges in using digital government services include individuals unable to obtain broadband access due to their geographic location, which prevents them from connecting to the internet.



Government As A Platform

Government agencies must operate as a whole of digital platforms to meet the needs of beneficiaries by providing clear resources, guidelines, tools, data, and software. These will be developed by the technical teams within government agencies to deliver beneficiary-centric services that are consistent, seamless, and fully integrated across all government sectors.



Digital By Design

Establishing clear regulatory pathways with effective implementation mechanisms makes "Digital by Design" a mandatory element of transformation, not just a technical aspect. The principle of "Digital by Design" means that government agencies will adopt a digital framework with clear regulations and effective coordination and implementation. It is a key part of digital transformation and must be integrated into relevant procedures. Government agencies will leverage technology and data to reengineer their business processes and internal operations. The goal is to streamline procedures, enhance innovative government services, and create multiple interaction channels both among government agencies and with beneficiaries.



Open By Default

Enabling access to data and policy development processes for public participation through public feedback platforms, while adhering to existing regulations and safeguarding national interests. Government agencies will provide the private sector and beneficiaries with easy access to relevant data, in accordance with applicable regulations and policy development procedures, including algorithms. The principle of "Open By Default" will enable government agencies to enhance their responsiveness, inclusivity, and flexibility. Engaging with external parties, including developers and users, serves as a valuable source of knowledge for creating additional shared value.



Ease of Policy Formulation

Developing policies, standards, or guidelines in a simple and clear manner to facilitate their management and implementation by government agencies. The principle of ease of policy formulation enables the creation of digital government policies, standards, and guidelines that are straightforward, accessible, and practical. In line with this principle, digital government policies, standards, and guidelines will:

Be electronically available to all government agencies through the website: DGA.gov.sa

- Be written in clear and simple language in both Arabic and English.
- Clearly explain compliance requirements for government agencies through specific and easy-to-understand procedures.
- Outline the benefits of compliance for government agencies and beneficiaries.
- Offer flexible options where possible in terms of steps, technologies, and engagement strategies.

Digital Government Policy

The Digital Government Policy serves as the cornerstone of the regulatory framework, accelerating and sustaining digital transformation across the public sector in the medium and long term. It facilitates the effective implementation of strategic digital government initiatives. The policy's primary objective is to establish an integrated, beneficiary-centric government ecosystem that serves citizens, residents, and visitors. It supports the public sector's digital transformation by enhancing efficiency, responsiveness, and adaptability to meet evolving beneficiary needs and priorities. Furthermore, the policy defines key principles, enablers, drivers, and governance models essential for achieving digital government objectives. It also addresses challenges related to emerging technologies and outlines the role of the private sector and other parties in driving digital transformation.



The Five Policies Derived from the Digital Government Policy



1. Governance & Compliance Policy

The Governance and Compliance Policy guides the strategic directions of digital government and regulates the associated roles and responsibilities. This includes overseeing the design and development of government digital services, managing related procurement and licensing, and assessing their performance and maturity levels. The policy also establishes a digital governance model that defines the responsibilities of government agencies in operating and implementing digital government initiatives.



2. Government Platforms Policy

The Government Platforms Policy adopts the concept of a comprehensive digital platform to meet beneficiary needs. It provides clear resources, including guidelines, tools, data, and software, to deliver beneficiary-centric, consistent, accessible, and integrated services across government sectors. Additionally, it reinforces the concepts of trust and digital identity as key enablers, empowering government agencies to develop their digital services rapidly and efficiently, ensuring they are user-friendly and scalable.



3. Lifecycle Administration and Upskilling Policy

This policy oversees the lifecycle administration and upskilling, which are the responsibility of all government agencies. It includes procedures for service design, digital content, digital services across unified channels (smart devices), workforce management, and alignment with UN evaluation indicators. It also adopts the Digital Service Lifecycle concept, which plays a key role in maintaining the quality of digital services provided by government agencies. This includes managing service lifecycles, developing digital capabilities within government agencies, and encouraging continuous investment in skill development to enhance the quality of digital services and deliver them in an innovative manner.



4. User-Centric Policy

The Beneficiary-Centric Policy aims to enhance beneficiary participation by strengthening the relationship between government agencies and beneficiaries. It seeks to simplify and integrate digital government services, improving beneficiaries experience, engagement, and accessibility.



5. technology Policy

The Technology Policy focuses on adopting modern technologies and methodologies to enhance government services while supporting innovation and emerging technology policies

2.2.8 The Contribution of Digital Government to Achieving the United Nations Sustainable Development Goals

The United Nations Sustainable Development Goals (SDGs) encompass 17 global goals aimed at achieving a balance between social, economic, and environmental sustainability.

Out of these 17 goals, the strategic directions of digital government contribute to achieving eight specific goals as follows:





Quality Education



Sustainable Cities and Communities



Climate Action

Aims to ensure individuals' health and well-being, enhancing their quality of life.

The strategic directions of digital government will enhance the quality of healthcare services and contribute to promoting well-being and a healthy lifestyle.

Aims to ensure inclusive and equitable quality education for all.

The strategic directions will enhance the quality of educational services and improve the efficiency of interaction between students and teachers.

Aims to promote sustainable urban development.

The strategic directions will strengthen public institutions, ensure transparency for beneficiaries, and contribute to reducing corruption.

Aims to ensure inclusive and equitable quality education for all.

The strategic directions will strive to create a positive environmental impact and improve Saudi Arabia's ranking on the Environmental Performance Index.



Decent Work and Economic Growth



Industry, Innovation and Infrastructure



Partnerships for the Goals



Peace, Justice, and Strong Institutions

Aims to promote inclusive and sustainable economic growth.

The strategic directions will directly contribute to GDP and job creation through direct investment and enhanced competitiveness.

It aims to build resilient infrastructure, promote inclusive and sustainable industrialization, and foster innovation.

The strategic directions will contribute to fostering innovation and building resilient infrastructure.

Alt aims to ensure peace, justice, and strong institutions while promoting institutional transparency.

The strategic directions will create impact by promoting the concept of open government and enhancing governmental performance.

It aims to foster partnerships and cooperation at the international level to achieve the goals.

The strategic directions will focus on creating added value from international and local strategic partnerships.

2.3 The Authority's Contribution to Achieving Saudi Vision 2030 Programs

Saudi Vision 2030 has set the foundation for Saudi Arabia's future, driving transformative efforts to shape its thriving economy and vibrant society.





Direct Contribution to L1 Vision 2030 Objectives:

- . Enhancing Government Effectiveness.
- . Grow and diversify the economy.
- . Offer a fulfilling and healthy life.





Direct Contribution to L3 Vision 2030 Objectives- Led by the Digital Government Authority:

- . Develop the E-Government
- . Ensure responsiveness of government entities to stakeholders' feedback.
- . Improving quality of services provided to citizens





Direct Contribution to L2 Vision 2030 Objectives:

- Improving the performance of the government ecosystem.
- . Effective interaction with employees.
- . Unlocking the capabilities of the promising non-oil sectors.





Indirect Contribution to LP Vision ۲۰۳۰ Objectives:

- . Nurture and support the innovation culture, grow SME contribution to the economy.
- . Design a leaner and more effective government structure.
- . Develop the digital economy.
- . Ease of Doing Business.

2.3.1 Digital Government Goals Aligned with Saudi Vision 2030 Programs

01 First Goal: Developing E-Government

Goal Description: Providing government services electronically to individuals, government agencies, and non-governmental organizations, while digitizing internal government processes. This includes expanding the reach and usage of e-government services, increasing beneficiary satisfaction, and enhancing spending efficiency.

National Transformation Program

02 Second Goal: Ensure responsiveness of entities to stakeholders' feedback.

Goal Description: Ensuring that government agencies respond to feedback, including providing timely answers to stakeholders, implementing their suggestions, and delivering satisfactory solutions.

National Transformation Program

03 Third Goal: Improving the quality of services provided to citizens

Goal Description: Improving the quality of government services offered to citizens, focusing on trust, speed, accuracy, and ease of access through a single point of contact with high standards.

National Transformation Program

2.3.2 Goals at the Level of National Digital Strategies

The strategic directions of digital government contribute to enabling key national digital strategies. According to Article 4, Paragraph (3) of the Digital Government Authority's regulations, which states: "The Authority shall participate in the preparation of the national digital government strategy in coordination with relevant entities, oversee its implementation after approval, develop execution plans, and ensure compliance with them." Therefore, the strategic directions will serve as a guiding framework for the digital strategies of government entities or any digital strategy related to regulating digital government operations. The strategic directions will also serve as an enabler for national digital strategies, such as: The National Strategy for Data and AI, the ICT Strategy, the National Cybersecurity Strategy, and CST Strategy.

1. The National Strategy for Data and AI:

The strategic directions of digital government will support the National Strategy for Data and AI in transforming the national workforce by attracting skilled local talents in data and AI. This will help activate integrated regulations with data and AI-driven talent and businesses, empower leading data and AI institutions to foster innovation and create impact, and stimulate the adoption of data and AI within a collaborative, future-focused ecosystem. Regarding the Saudi Data & AI Authority (SDAIA), the authority responsible for the National Strategy for Data and A, some of its goals are aligned with the initiatives of the Digital Government Strategic Directions.

2. the National Cybersecurity Strategy

A fully integrated and secure national digital infrastructure is one of the key enablers for prosperity, enhancing the secure technical connectivity between digital government services and supporting the digital economy.

3. CST Strategy:

The CST Strategy aligns with the National Digital Government
Strategy by focusing on enhancing interactions between the
government and citizens, businesses, and government
agencies across Saudi Arabia through digitalization
methods

Digital Governance Achievements

Local Indicators Annual Report of the Digital Government Authority 2022

0

إعلان نتائج قياس العاشر 2022



National metrics continue to rise

Achievement Title:

Announcement of the Digital **Transformation Measurement Results for Government Agencies** with a score of 80.96%.





2022

Achievement Description:

The index measures the level of commitment of government agencies to royal decrees, orders and circulars related to digital transformation. It also assesses compliance with digital transformation standards and regulatory frameworks issued by the Authority and relevant agencies.

Target:

- ▶ Develop digital government and meet the requirements of digital transformation through the optimal application of core digital transformation standards.
- Accelerate the stages of digital transformation development.
- Improve the quality of life for individuals by enhancing the maturity of government platforms and the digital services they provide, thereby strengthening Saudi Arabia's pioneering digital position in international indicators.



Achievement Title:

2022

The launch of the Digital Experience Maturity Index for Government Services.

The overall index reached 77.26%, the beneficiary satisfaction index reached 76.98%, the user experience index reached 79.73%, and the complaints handling index reached 72.58%.

Achievement Description:

The index measures the maturity of digital government platforms, products, and services, along with their associated channels, to enhance the quality of life for citizens and residents by improving the maturity of government platforms and the digital services they provide.

Target:

Improving the quality of life for citizens, residents, and visitors, while facilitating business operations, enhancing competitiveness, and increasing the efficiency of government services, thus reinforcing Saudi Arabia's pioneering digital position in international rankings.

International Indicators





Continuous Digital Successes Regionally and Internationally

Achievement Title:

Saudi Arabia achieves its best historical result, advancing 12 global ranks in the United Nations E-Government Development Index (EGDI), reaching 31st place globally and 8th among the G20, with a score of 85.39%.



2022

Achievement Description:

Saudi Arabia achieved its highest result and ranking since the launch of the index in 2003, along with an unprecedented leap of 39 positions in the E-Services Index. The report also praised this achievement, alongside the development of the telecommunications infrastructure.

Saudi Arabia's results for the last three cycles:

•	•	•
2018	2020	2022
Reaching rank (52)	Reaching rank (43)	Reaching rank (31)
71.20%	79.91%	85.39%

Target:

The Electronic Government Development Index (EGDI) aims to measure the state of e-government development and present it for UN member states. It also evaluates the methods and patterns of development for these governments' websites. The EGDI includes key characteristics such as network accessibility, infrastructure, and educational levels, illustrating how a country uses information technology to enable communication and support for citizens, residents, and visitors, while achieving the digital integration of its sectors.

Achievement Title:

The IMF's Article IV Consultation Report praises the role of digital transformation in Saudi Arabia and its economic impact.



2022

Achievement Description:

The IMF's Article IV Consultation Report praised the implementation of the National Digital Transformation Strategy, the establishment of the Digital Government Authority, and the acceleration of digital transformation in Saudi Arabia. The report highlighted that the digital government in Saudi Arabia has facilitated business practices and strengthened the partnership between the public and private sectors.

97%

Saudi Arabia is ranked first globally in government spending on telecommunications and information technology services, accounting for 21.7% of the total size of the telecommunications and information technology market.

70%

of residential units in Saudi Arabia are covered by fixed broadband networks, and Saudi Arabia has been ranked among the top ten countries in the world for internet speeds.

First in the world.

Saudi Arabia is ranked first globally in government spending on telecommunications and information technology services, accounting for 21.7% of the total size of the telecommunications and information technology market.

Target

Accelerating the pace of digital transformation through digital services, e-government, and e-commerce. The integration of the digital ecosystem leads to the establishment of regulations and frameworks, enhancing digital skills, and achieving sustainable development goals. Additionally, the digital infrastructure contributes to improving quality of life for individuals, facilitating business operations for companies, and enhancing government work efficiency.

Achievement Title:

Saudi Arabia has advanced to the third global rank and first regionally among 198 countries in the Digital Government Maturity Index data issued by the World Bank Group. 2022

WORLD BANK GROUP

Achievement Description:

Saudi Arabia excelled in all sub-indicators, achieving third place in the availability of foundational systems, seventh place in the delivery of digital government services, sixth place in citizen engagement, and third place in enabling government digital transformation.

Target

Measuring the progress of countries worldwide and classifying them into groups based on their level of development.



Sand Central Bank

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ESCWA

Achievement Title:

Achievement Description:

digital leadership.

Saudi Arabia ranked (second) globally among G20 countries in the Digital Competitiveness Report issued by the European Center for Digital Competitiveness, covering (198) countries.

Saudi Arabia ranked (second) globally in the Digital

Competitiveness Report issued by the European Center for

Digital Competitiveness, reflecting Saudi Arabia's continued



Achievement Title:

Saudi Arabia advanced five positions to rank 25th globally in the 17th edition of the Waseda University Digital Government Index, issued by the Waseda University Institute of Digital Government in collaboration with the International Academy (IAC), covering 64 countries worldwide.



2022

Achievement Description:

The report highlighted Saudi Arabia's progress in various areas, including the adoption of emerging technologies, cybersecurity, open data, improved e-service governance, and enhanced e-participation.

Achievement Description:

(GEMS) Maturity Index report.

Saudi Arabia ranks (first) in the region for the

E-Government Electronic and Mobile Services

availability and advancement of digital

services, according to the UN ESCWA

Achievement Title:

Saudi Arabia secured the (first) place in the availability of e-services, ensuring accessibility for citizens, residents, and visitors. Saudi Arabia achieved a 22% increase compared to the 2020 report, leading the Middle East and North Africa in service development.



Target

The target consists of three main factors:

- ▶ Knowledge, which includes talent, education and training, and scientific focus.
- ▶ Technology, which encompasses the regulatory framework, capital, and technical framework.
- ▶ Future readiness, which includes e-participation, business mobility, and integrated IT with e-government.

Target

Implementing effective governance and common standards for e-government, along with progress in several global international indicators.



Target

- ▶ Ensuring accessibility to all beneficiaries, including citizens, residents, and visitors, while enhancing the quality of services provided to them.
- ▶ Improving the quality of digital government services and increasing the efficiency of the technological infrastructure.

Programs and Initiatives

Government Services with Cutting-Edge Technologies

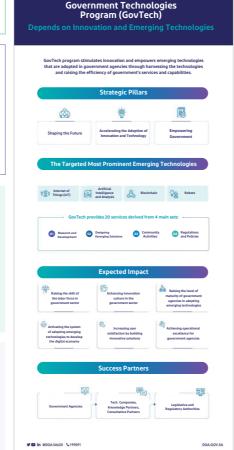






Accelerating and facilitating interactions between government agencies by

providing digital government systems for shared services.





Launching of the GovTech Program for Government Technologies

2022

Achievement Description:

Supporting government agencies in their journey to adopt emerging technologies and foster a culture of innovation in the government sector by providing 20 services.

Target

Encouraging innovation and enabling the adoption of emerging technologies in government agencies by leveraging these technologies to enhance service efficiency and achieve national strategic targets.

Achievement Title:

Launching the Digital Consulting Program

Achievement Description:

The Authority has launched the first phase of the Digital Consulting Program to support government agencies by providing a comprehensive range of digital consultations related to the essential digital capabilities required for service operation and expansion. The program also offers recommendations on government digital transformation initiatives, enhances the delivery of seamless and integrated digital government services, and enriches the government experience through a wide range of consultations, methodologies, best practices, and digital applications.

- ▶ The first phase of the program introduced several consulting services, including Evaluation of digital transformation strategy, evaluation of government platforms and operational models, benchmarking studies, challenge identification, idea generation and management, proof-of-concept design, and business model consulting and design.
- ▶ The Authority will launch a set of advisory services in the coming period to enhance the performance of government agencies in digital transformation and enable them to deliver outstanding digital services in line with global best practices.

Achievement Description:

Achievement Title:

Providing government agencies with a comprehensive range of digital services in key areas such as digital transformation, innovation, digital investment, risk management, business continuity, digital trust, and digital solutions. The program achieved a 73% satisfaction rate among government agencies and delivered over 400 advisory services in 2022.



Accelerating the pace of digital government transformation in line with national digital government goals by contributing to planning, execution, and innovation, enabling the government sector to expand digital initiatives.



Target

The program aims to accelerate government digital transformation through specialized advisory services that contribute to optimal digital transformation planning, implementing strategic directions, and expanding service delivery channels for beneficiaries.



279.82







Achievement Title:

Launching the Qudrat-Tech Program.



Achievement Description:

The Authority launched the Qudrat Tech program to enhance government digital capabilities, making it a cornerstone of the Qudrat program. "QTech Leadership" and "QTech Professionals" trained 107 government leaders and 389 government employees from 100 government agencies in 2022. The program focused on technical, digital, and innovation skills to enhance digital capabilities within the public sector. Additionally, Qudrat Tech received the WSIS Certificate of Excellence.

Target

Enhancing the digital capabilities of national talent.





Digital Government Investment and Procurement Program (SADIF).

The program aims to empower digital government by enhancing the efficiency and effectiveness of planning, procurement, and digital government investment while increasing private sector participation in digital government projects

Strategic Pillars



of digital government service



procurement and enhancing planning and avoiding

participation in digital

Impact











Benefits

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Achievement Title:

Launching the Digital Government Investment and Procurement Program (SADIF).



2022

Achievement Title:

Launching the Cloud Adoption Acceleration Program for Government Agencies



Achievement Description:

The program aims to empower digital government by enhancing the efficiency and effectiveness of planning, procurement, and digital government investment while increasing private sector participation in digital government projects.

Achievement Description:

This program aims to accelerate the adoption of cloud computing services by government agencies through phased plans and targets that drive demand, enhance supply, and ensure effective cloud governance. It seeks to improve the efficiency and quality of digital government services by expanding service availability, enabling flexible scalability, and enhancing government spending.



▶ 01

▶ 04

Increasing private sector participation in digital government projects.

Achieving a sustainable

digital economy.

▶ 02

▶ 05

Enhancing the quality of work of digital government service operators and suppliers.

Improving digital budget planning

and avoiding project duplication.

▶ 03

▶ 06

Increasing private sector participation in digital government projects.

Accelerating digital government procurement and enhancing execution efficiency.

Target

▶ 01

▶ 04

Providing leading cloud-based government solutions.

D 02

Establishing a transparent and thriving market for government cloud services.

▶ 03

Raising awareness of government cloud services.

Enhancing government

agencies' readiness to

adopt cloud services.

Increasing the contributions of cloud services to digital government.

▶ 05

▶ 06

Governance of government agencies' adoption of cloud services.







Launching the Digital Saudi Platform



Digital السعودية Saudi الرقميــــة

2022

Achievement Description:

The Digital Government Authority launched the "Digital Saudi" exhibition as part of the 2022 LEAP Conference, serving as a forum to showcase Saudi Arabia's digital success stories on an international level.

Participation of 30 government agencies in the Digital Saudi exhibition

Launch of 15 new digital products

30 visits by ambassadors and international delegations

Target

Providing integrated services for a better experience and higher efficiency, aiming to accelerate digital transformation and increase economic returns.



ECAP



2022

Achievement Title:

Launching the Digital Textile Program



Achievement Description:

The Digital Textile aims to develop a comprehensive digital profile for all digital components of government agencies, including platforms, products, services, and digital offerings. Its goal is to provide a holistic view, establish a unified government digital textile that enables strategic decision-making, and contribute to the governance of national platforms.



Enabling government leaders in general, and digital transformation leaders in particular, to make data-driven decisions based on real-time, accurate, and comprehensive insights into all components of the digital government landscape.



Licenses and Framework Agreements

Enabling the operations of government agencies and the private sector.



Achievement Title:

Signing several framework agreements, including Internet services, network circuits, cloud infrastructure services, IT equipment supply, technology accessories, printers, scanners, and ink supplies.





Achievement Description:

Providing integrated digital products and services aligned with governmental standards and policies through the Digital Marketplace platform. This streamlines and accelerates procurement processes for government agencies, supports the digital transformation journey, and enhances operational efficiency.

Target

- > Standardizing prices, optimizing consumption, and enhancing government spending efficiency.
- Supporting the digital government transformation journey and strengthening the digital economy.
- Enhancing the efficiency of digital government procurement by accelerating processes, standardizing specifications and standards, and enhancing quality.
- Increasing private sector participation in delivering government services and fostering a competitive environment among service providers

Issuing 15 licenses for digital platforms and products to enhance the efficiency and quality of platforms, regulate their intellectual property rights, which contributes to the quality and continuity of services.

2022

Achievement Title:

Licensing digital companies and products.



Licensing of Two Additional Companies and 11 Digital Products

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Achievement Description:

The total number of transactions conducted through these licensed platforms has exceeded 53 million annually, benefiting 10 government agencies.

Achievement Description:

Licensing digital companies and products is one of the outcomes of the "Regulatory Sandbox for Digital Government Business" initiative, launched by the Authority in November 2021.

®Target

The target of licensing platforms and digital products is to enhance the efficiency and quality of digital platforms, ensure the continuity of government digital services, and govern the pricing of services provided through these platforms and products. Additionally, it aims to govern data-sharing mechanisms to build leading and innovative digital services, as well as regulate the ownership rights of the licensed platforms and products.



Key Achievements:

he Authority issued the first package of provisional licenses for digital government operations to three companies: Elm Information Security, Takamol Business Solutions, and Thiga, allowing them to develop and operate 15 existing digital government platforms and products.

The second package of licenses was issued to two companies: Tahakom Ltd. and the National Real Estate Registration Services Company, covering 11 digital products for the operation and development of eight existing digital government platforms and products.

® Key Achievements:

Enhancing the efficiency and quality of digital platforms, ensuring business continuity, regulating intellectual property rights for government digital platforms and products, and establishing governance for data sharing and service pricing.

Digital Government Business

0

2022



Regulating the digital government works.



Achievement Description:

The Digital Government Authority has worked on organizing its operations within government agencies to achieve a proactive digital government capable of providing highly efficient digital services to increase beneficiary satisfaction rates.

- ► Launching 60 new practical digital models
- ▶ Issuing more than 17 regulatory documents and releasing 4 guidance manuals
- ▶ Issuing 5 policies within the regulatory framework for digital government operations
- ▶ Preparing 3 documents for interim licensing.

Solution Key Achievements:

Organizing digital government operations, leading the digital government landscape, and mapping the roadmap to reach the innovation stage in digital government, in order to develop digital economies and increase their contribution to the GDP.

Annual Report of the Digital Government Authority 2022_







services available to individuals

on the "SEHATY" platform

Agreement Impact

of digital maturity satisfaction rate of

the beneficiaries

platform as a sectoral platform

for providing health services to individuals

Achievement Title:

Organizing digital government operations, leading the digital government landscape, and mapping the roadmap to reach the innovation stage in digital government, in order to develop digital economies and increase their contribution to the GDP.

Achievement Description:

Through the integration and rebuilding of digital government services and unifying their delivery channels, the Authority has reduced the number of digital platforms across eight government sectors from 160 to 20 platforms.





The approval of the "Sehhaty" platform and the integration of 10 platforms into it.



The approval of the "ANAT" platform and the integration of 4 platforms into it.



The approval of the "Seha" platform and the integration of 5 platforms into it.



Transport and Logistic Services SectoR

Approval of the "LOGISTI Platform. and the integration of 25 platforms into it.



Industry and Mining Sector:

Approval of (Senaei Platform) and the integration of 8 platforms into it.



Municipalities and Housing Sector Approval of (Balady). And (Furas),

and integration of (22) platforms



Human Resources and Social Development Sector:

Approval of (10) platforms, and integration



Investment Sector



Approval of "Invest Saudi" platform and the integration of 24 platforms into it.





Approval of (Etimad) platform, and integration of (3) platforms into it



Judicial Sector distribution



Approval of (Najiz platform) and integration of (8) platforms into it



integration government digital platforms to enhance the beneficiary experience.



government agencies in the

better level of

Launching and implementing a series of reforms along the life journey path.

Achievement Title:

Governance of government agencies' procurement of telecommunications services.



Achievement Description

Key Achievements

- ▶ Enabling the registration of pilgrims from outside Saudi Arabia for all types of visas and improving the quality of digital services provided.
- ▶ Registering employees and documenting employment contracts through the (Qiwa) platform, and unifying databases for residency renewal between the (Muqeem) platform and the (Qiwa) platform.
- ▶ Digitizing employer forms and activating the one-time entry policy for the General Organization for Social Insurance (GOSI).
- ▶ Improving the beneficiary experience in the virtual execution court, reducing the process from 12 steps to just two, which saved beneficiaries 7 court visits, with an annual average of 1.5 million beneficiaries.
- ▶ Enhancing the digital experience for the Saudi Standards, Metrology, and Quality Organization.
- ▶ Integration between the (Balady) platform of the Ministry of Municipalities and Housing and the (Deaths) system of the Ministry of Health.

Achievement Description:

The re-engineering of telecommunications procurement processes for government agencies, along with change management, awareness raising, and compliance monitoring, followed a comprehensive study of the challenges related to these procurements from several aspects, including:

The lack of standardized procurement procedures, with over 30,000 telecommunications circuits across more than 200 government agencies not secured according to the Government Tenders and Procurement Law and its Implementing Regulations.

Weak monitoring of usage rates, leading to annual savings exceeding 600 million Saudi Riyals from unused telecommunications circuits by government agencies.

A significant disparity between the allocated budgets and actual spending, with annual spending on services amounting to more than 7 billion Saudi Riyals.

Delayed payments to private sector companies, with over 19 billion Saudi Riyals disbursed to telecommunications companies.

Monopoly in providing government telecommunications services, with a single company controlling over 80% of the spending on these services.

Target

The Life Journey Path aims to enhance the digital government services provided through electronic platforms to improve government services and increase beneficiaries' trust.

Target

- ▶ Establish unified procedures for telecommunications services procurement.
- ▶ Enhance competition among private sector companies and prevent monopolies.
- ▶ Avoid price disparities and achieve efficiency in government spending.
- ▶ Provide permanent solutions for disbursing dues to private sector companies and reduce accumulation

Activating investment and government excellence



Achievement Description:

Digital government services have contributed to achieving savings in government digital spending and enhancing the efficiency of services provided to beneficiaries.

- Obtaining the Enterprise Architecture Accreditation by 16 government agencies.
- Launching the open-source software initiative, with over 92 agencies obtaining the government license, and depositing more than 52 source codes.
- Reviewing 125 digital projects, resulting in savings of over one billion riyals.

™ Target

Reaching an investment-attractive environment in the field of digital government services and building outstanding national capabilities capable of achieving Saudi Arabia's digital leadership.



حفل إطلاق تصنيف المقاولين

Achievement Title:

Launching of the technical classification for contractors in the ICT sector in partnership with the Ministry of Municipalities and Housing.

Achievement Description:

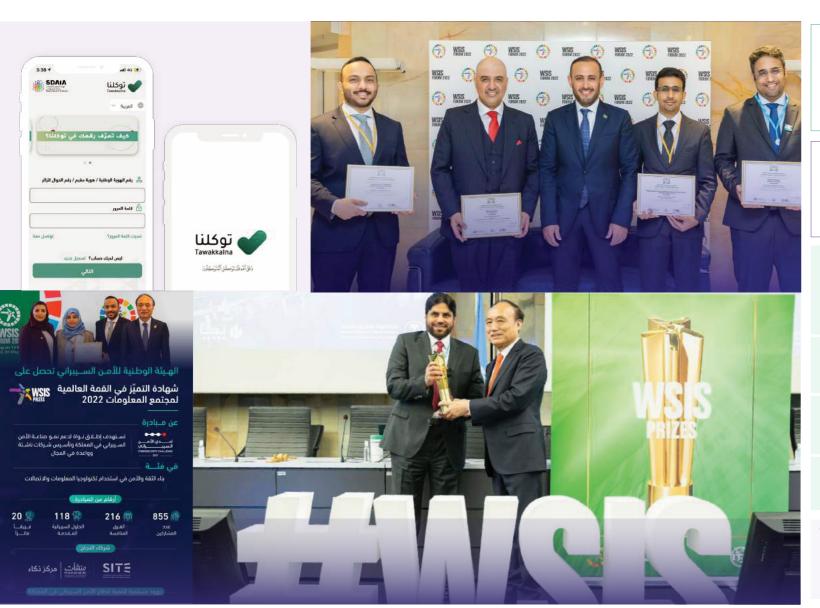
Launching of a technical classification for ICT contractors that demonstrates the contractor's ability to deliver digital solutions and services, along with granting a certification to validate the contractor's capability to provide solutions and services to government agencies.

™ Target

Enhancing the quality of digital solutions and services provided to the digital government by focusing on high-quality value chains such as research, innovation, development, integration services, and implementation. This aims to increase the percentage of local content, localize supply chains, and support small and medium-sized enterprises.

0 Awards

Enabling the operations of government agencies and the private sector.



Achievement Title:

Achieving (6) global awards for a range of digital government products.

2022



Achievement Description:

Saudi Arabia has won global awards in the digital field due to its strong support for national projects nominated for competitions, as well as its representation internationally to highlight advancements in digital services and the telecommunications infrastructure.

Key Achievements



The "Qudrat Tech Program" honored with the WSIS 2022 certificate for reaching the finals and competing at the global level.



The Tawakkalna app won the 2022 United Nations Public Service Award in the category of institutional resilience and innovative responses to the COVID-19 pandemic.



The Naama platform won the World Summit Award and first place in the Digital Agriculture category for 2022 from the International Telecommunication Union (ITU) among 109 countries.



Saudi Arabia received three excellence certificates from WSIS 2022: the Ekhtibar Platform, Cybersecurity Challenge, and Business Support and Development Center.

Target

Enhancing and boosting digital competitiveness among government agencies to achieve Saudi Arabia's advancement in various international indicators related to technology and digital transformation.



Most Promising Employee
Ms. Sarah Al Ghamdi



Best Digital Leader Eng. Faisal Bakhashwain





Best Digital Service
Renewing the national identity
electronically





Best Use of Emerging Technologies Seha Virtual Hospital



Launching the first edition of the Digital Government Award.



Achievement Description:

Achievement Description: Launching the first edition of the Digital Government Award aims to encourage government agencies in Saudi Arabia to adopt the highest local and international standards during their digital transformation journey. It also seeks to enhance the efficiency of government work by fostering a culture of innovation and excellence in using modern technologies, providing more efficient and effective digital services that enhance beneficiary satisfaction and improve the quality of life in line with the goals of Saudi Arabia's Vision 2030.

Key Achievements

Announcing the winners and honoring them at the awards ceremony held during the Digital Government Forum.

Target

The Digital Government Award aims to encourage government agencies in Saudi Arabia to adopt innovation and enhance digital competitiveness to improve the efficiency of government operations, providing innovative and sustainable digital services that enhance beneficiary satisfaction.

DGA International and Regional Participation



The Authority participated in the Saudi workshop held at the World Summit on the Information Society (WSIS) Forum 2022 in Geneva to introduce the sustainability methodology in digital investment, which is part of Saudi Arabia's local, regional, and global efforts to achieve the United Nations Sustainable Development Goals.



The Authority organized the first "Digital Government Forum 2022" under the theme "Towards a Promising Digital Horizon," with the participation of several government agencies and the presence of ministers, along with a group of experts, specialists, and decision-makers in the field of digital government, both locally and internationally.



The Authority participated in the workshop on "Creating Cooperation and Partnerships in the Field of E-Government at the Local and International Levels," organized by the United Nations Department of Economic and Social Affairs, during the WSIS Forum 2022 in Geneva. The workshop aimed to showcase best practices by presenting experiences and recommendations in the field of smart cities, with the goal of accelerating digital transformation.



The Authority organized the "Digital Saudi" program exhibition at the Gartner IT Symposium/Xpo 2022 in Barcelona, Spain, to enhance Saudi Arabia's presence on the global digital map and showcase the achievements of digital government in the Saudi Arabia. Additionally, the "Digital Saudi" program participated in the COMEX Technology Show in Oman to highlight Saudi Arabia's achievements in digital government on both the international and regional levels.



Annual Report of the Digital Government Authority 2022



Conclusion

This annual report reflects the significant achievements made by the Digital Government Authority during the year Y·YY, as a result of the immense attention and support from the Custodian of the Two Holy Mosques, King Salman bin Abdulaziz Al Saud, and His Royal Highness Prince Mohammed bin Salman bin Abdulaziz Al Saud, Crown Prince and Prime Minister - may Allah protect them. Their support has been pivotal in enhancing the digital transformation journey and fostering collaborative efforts with all government and private sector agencies. The Authority looks forward to continued cooperation with its partners to achieve even more success in alignment with Saudi Arabia's Vision Y·W· for a thriving digital economy in an ambitious nation.

